

**Allan Emkin, Managing Director, PCA
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Mr. Emkin co-founded PCA with Nori Gerardo Lietz in 1988 and is a Managing Director. Mr. Emkin has over twenty years of general consulting experience, with an emphasis on public plan administration and investment policy, non-dollar investments and real estate investments. Prior to forming PCA, Mr. Emkin was a Vice President at Wilshire Associates where he was responsible for public plan relationships and was the director of international and real estate research. Prior to becoming a consultant, Mr. Emkin worked in the California Governor's office, and before that he was a registered lobbyist for ten years.

Mr. Emkin is a frequent speaker at various forums and educational seminars, such as the Institute for Fiduciary Education (IFE), Pensions in the Nineties (now known as Pensions 2000), Institutional Investor, and Pension and Investment Age conferences.