

**MINUTES**  
**OF THE**  
**BOARD OF FIRE AND POLICE PENSION COMMISSIONERS**  
**SPECIAL MEETING OF JULY 18, 2013**

The Ad Hoc Strategic Planning Committee and members of the Board of Fire and Police Pension Commissioners of the City of Los Angeles met at the LACERS Board Room, located at the Los Angeles Times Building, 202 W. First Street, Suite 500, Los Angeles 90012 on Thursday, July 18, 2013.

**COMMITTEE**

**MEMBERS PRESENT:** Dean Hansell, Chair  
Greg Lippe  
Ruben Navarro

**COMMITTEE**

**MEMBER ABSENT:** Wayne Moore

**OTHER MEMBERS PRESENT:** George Aliano  
Sam Diannitto

**AD HOC COMMITTEE**

**SUPPORT STAFF:** William S. Raggio, Executive Officer

**DEPARTMENT OF FIRE AND  
POLICE PENSIONS:**

Raymond P. Ciranna, General Manager  
William Raggio, Executive Officer  
Joseph Salazar, Assistant General Manager  
Tom Lopez, Chief Investment Officer  
Barbara Nobregas, Commission Executive Assistant

**CITY ATTORNEY'S OFFICE:** Alan Manning, Assistant City Attorney

President Hansell called the meeting to order at 8:32 a.m. All the above-listed Commissioners were present at the start of the meeting. The Ad Hoc Strategic Planning Committee will be noted as a Special meeting since more than four Commissioners were present.

**1. CONSIDERATION OF STRATEGIC PLAN BEST PRACTICES & POSSIBLE COMMITTEE ACTION**

Ms. Stephanie Clements, Chief Management Analyst, Administrative Operations Division presented the five recommendations individually. She stated that currently the Strategic Plan and Budget are heard by the Audit Committee. The advice provided to LACERS by their consultant, Hewitt EnnisKnupp, is that strategic planning should be a full Board function.

President Hansell asked staff whether it would be more appropriate to have the annual strategic plan reviewed by the Strategic Planning Committee, assuming one is established; and in regards to the Administrative Budget to have a review process, if not a vote by the Audit Committee, to ensure the budget is examined in greater detail.

General Manager Ciranna stated that moving forward, one of our goals is to look at a new approach to our budgeting system going to performance based systems and reviewing metrics. The Budget will tie into our Strategic Plan and to place those items together seems logical. At the same time, we can do some preliminary analysis with the Budget. We can have the Budget go to Audit Committee and then it would go to multiple places to be reviewed. Staff believes the full Board should have full responsibility of both items.

Commissioner Navarro stated his concerns regarding the concept of committees, voting requirements for special board meetings, and the effectiveness of committees.

The Committee Members discussed the structure of committees.

Chair Hansell suggested not acting on recommendation 1 today but to think about the issues.

Chair Hansell stated although recommendation 2 is tied to recommendation 1, it may be good to move forward with establishing a Strategic Planning Committee.

#### MOTION

Commissioner Navarro moved that the Ad Hoc Strategic Planning Committee recommend to the Board that a Strategic Planning Committee be established for purposes of coordinating the overall strategic planning process and that a draft Strategic Planning Committee policy be submitted to the Governance Committee for review, which motion was seconded by Commissioner Lippe and approved by the following vote: ayes, Commissioners Lippe, Navarro and Chair Hansell – 3; nays, none.

Ms. Clements clarified that the intent of a strategic planning session is to focus on strategic planning issues on a regular board day. Commissioner Navarro suggested scheduling the triennial meetings on non-board days to which Commissioner Lippe amended his motion.

#### MOTION

Commissioner Lippe moved as amended that the Ad Hoc Strategic Planning Committee recommend to the Board that the Board and Management engage in a strategic planning session every three years with the first triennial meeting to be scheduled in November 2013 on a non-board day, which motion was seconded by Commissioner Navarro and approved by the following vote: ayes, Commissioners Lippe, Navarro and Chair Hansell – 3; nays, none.

Mr. William Raggio, Executive Officer stated that on recommendation 2, the charter for the Strategic Planning Committee will come before the full Board, not to the Strategic Planning Committee. He reminded the Committee that a Governance Best Practices report is on the Board agenda today recommending that staff review the committee structure.

MOTION

Commissioner Navarro moved that the Ad Hoc Strategic Planning Committee recommend that the Board authorize the General Manager to select a consultant and to expend up to \$10,000 to develop and facilitate the 2013 triennial planning session and the ensuing 2014-15 strategic plan cycle, if necessary, which motion was seconded by Commissioner Lippe and approved by the following vote: ayes, Commissioners Lippe, Navarro and Chair Hansell – 3; nays, none.

In regards to recommendation 5, Ms. Clements clarified that the Governance Policy did not change; the recommendation is a direction to staff to eventually revise the policy.

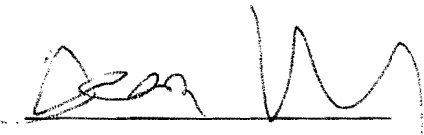
MOTION

Commissioner Navarro moved that the Ad Hoc Strategic Planning Committee recommend that the Board direct staff to revise Governance Policy Section 15.0 Strategic Plan Policy, as necessary, which motion was seconded by Commissioner Lippe and approved by the following vote: ayes, Commissioners Lippe, Navarro and Chair Hansell – 3; nays, none.

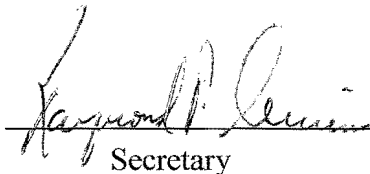
2. PUBLIC COMMENTS

There were no public comments.

The meeting adjourned at 8:50 a.m.



Chair



Secretary